Newsletter



Q3 2020

Automotive

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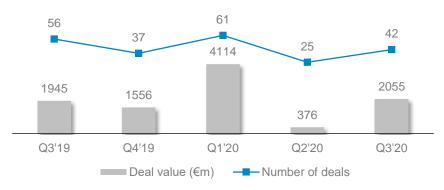
Overview of M&A activity

The COVID-19 pandemic had a significant negative impact on the automotive sector and related M&A activity in H1 2020. However, in Q3 2020 deal activity slowly picked up pace but is still notably below 2019 levels. The number of completed deals in the sector decreased from 56 to 42 (-25%) on a year-on-year basis. However, the deal value is largely unchanged in Q3 2020 (€2.1bn) compared to Q3 2019 (€1.9bn), mainly driven by the ZF Friedrichshafen/ ABCO India transaction. The increasing number of distressed M&A situations as well as carve-outs positively impacted deal activity in Q3 2020. Nevertheless, the vast majority of players in the automotive industry continue to focus on operational and financial restructuring, resulting in lower M&A activity.

Across all automotive peer groups, EV/Sales, EV/EBITDA as well as EV/EBIT multiples for 2020 remain inflated, driven by a sharp decline in revenues and lower profitability. This results in less meaningful multiples for 2020 compared to 2021 multiples as the anticipated market recovery, reflected in the EV's, will also lead to an increase in earnings. For 2021, EV/Sales multiples have increased by 6.6% in Europe, 8.8% in North America and in Asia by 10.0%, in comparison to Q2 2020. EV/EBITDA 2021 multiples have also increased for all regions, by 10.5% in Europe, 6.5% in North America and 6.0% in Asia.

To stabilize the economy and mitigate the impact of COVID-19, governments across the globe acted swiftly and passed widespread financial aid programs on an unprecedented scale to support consumers, businesses, and communities. The positive effect became apparent in Q3 2020 with recovering car sales after they bottomed in Q2 2020.

M&A Activity: Quarterly Comparison Q3 2019 - Q3 2020



Selected Recent Global Automotive Bond Issuances Q3 2020

Company	Date of Issuance	Amount (in €m)	Coupon (in %)	Yield (Latest)	Price (Latest)	Maturity Date	
Carraro Int.	25.09.2020	100	3.750%	3.588%	100.86	25.09.2025	
Daimler	10.09.2020	1,002	0.750%	0.684%	100.62	10.09.2030	
Faurecia	31.07.2020	702	3.750%	3.507%	101.63	15.06.2028	
Yokohama	27.07.2020	80	0.360%	0.386%	99.75	26.07.2030	
Nissan Motor	17.07.2020	760	2.650%	2.344%	101.49	17.03.2026	
Fiat Chrysler	07.07.2020	1,253	3.375%	1.336%	105.45	07.07.2023	

Top M&A Deals Q3 2020

- Delfingen Industry S.A. has acquired Schlemmer GmbH's operations in Europe and Africa. Schlemmer is a Germany-based producer and supplier of cable protection systems, electronic engineering parts and special components for automotive and other industries. The acquisition will allow Delfingen to strengthen its relationships with German car manufacturers and equipment suppliers, and to pool research and development efforts to support the transition of the automotive sector towards hybrid/electric engines
- ND Group B.V. has acquired Next.e.GO Mobile SE, along with its management, for an undisclosed consideration in an MBO deal, under insolvency. Founded in 2015 and headquartered in Germany, Next.e.GO Mobile SE is an electric cars manufacturer with a reported valuation of €1bn prior to filing for bankruptcy during the COVID-19 pandemic
- ZF Friedrichshafen AG has acquired a 25% stake in WABCO India Ltd., a listed India-based supplier of braking control systems, technologies and services, for a consideration of €431m. Together, ZF and WABCO will form a leading integrated systems supplier for commercial vehicle technology, creating added value for ZF's customers
- US-based Rivian Automotive, a developer of electric self-driving trucks has raised USD 2.5bn in a funding round led by T. Rowe Price Associates, Inc. The influx of money helps to further establish Rivian's position as well-capitalized EV company prior to the launch of its first two vehicles in 2021

Sources: FACTSET, MergerMarket



Automotive Supplier Composite – Equity Market Performance Metrics By Segment

Company	EV	EV/Sa	iles	EV/EBIT	DA	EV/EI	ВІТ	Gross N	Margin	EBITDA I	Margin	EBIT Ma	argin	Net Debt/
		2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	EBITDA
Chassis/Underbody														
Aisin Seiki	14,580	0.53x	0.48x	6 1x	4.3x	n/m	11.6x	11.1%	13.7%	8.7%	11.0%	1.3%	4.1%	1.8
American Axle	3,501	0.88x	0.73x	7.3x		n/m	14.8x	9.7%	12.7%	12.0%	14.0%	0.3%	5.0%	5.8
Dana	4,016	0.71x	0.59x	8.8x		n/m	10.8x	8.2%	11.3%	8.1%	10.3%	2.5%	5.5%	3.6>
Georg Fischer AG	4,111	1.42x	1.30x		12.0x	n/m	18.6x	56.6%	53.8%	8.0%	10.8%	4.0%	7.0%	0.9
JOST Werke	778	1.07x	0.93x		7.0x	14.7x	10.9x	22.4%	25.5%	10.1%	13.2%	7.3%	8.6%	3.8x
Martinrea	1,178	0.55x	0.47x	5.5x		18.2x	7.4x	14.5%	17.2%	10.0%	12.2%	3.0%	6.4%	2.6>
NHK Spring	1,383	0.25x	0.22x	3.6x		16.5x	5.2x	10.3%	12.9%	6.9%	8.7%	1.5%	4.3%	
NSK Ltd.	4,051	0.87x	0.78x	9.2x		n/m	13.5x	14.5%	17.3%	9.5%	12.3%	2.4%	5.8%	
Mean	.,	0.78x	0.69x		5.9x	16.4x	11.6x	18.4%	20.5%	9.2%	11.6%	2.8%	5.8%	3.1x
Controls/Electronics														
Aptiv	24,751	2.42x	2.00x	n/m	13.3x	n/m	19.8x	15.1%	18.6%	11.7%	15.0%	5.7%	10.1%	1.3)
Autoliv	7,803	1.31x	1.07x		7.8x	n/m	11.6x	16.1%	18.8%	9.6%	13.8%	4.8%	9.2%	2.6>
Gentherm	1,238	1.78x	1.54x		10.2x	n/m	14.3x	27.0%	29.4%	12.2%	15.1%	6.9%	10.7%	2.07
HELLA	5,940	0.98x	0.91x		7.2x	19.0x	13.4x	24.9%	26.1%	10.3%	12.5%	5.1%	6.8%	0.7>
Koito Manufacturing	5,577	0.56x	0.50x	7.0x		n/m	11.1x	17.0%	18.4%	7.9%	9.8%	1.9%	4.5%	1.2>
Stanley Electric Co., Ltd.	3,440	0.91x	0.76x		7.5x	n/m	17.2x	15.2%	17.0%	8.5%	10.1%	1.6%	4.4%	2.8x
Stoneridge	574	1.12x	1.02x		10.4x	n/m	n/m	21.8%	25.8%	3.4%	9.9%	1.070	4.4%	2.0
Sumitomo Electric			0.47x	6.9x		19.7x	9.0x	10.8%	13.9%	7.6%	9.9%	2.6%		-
	12,611	0.52x 0.46x	0.47x 0.40x					10.8%	13.9%	7.6% 5.5%	9.8% 7.2%	2.0%	5.3% 3.5%	6.9x
Tenneco TOKAI RIKA	5,768			8.4x		n/m	11.4x					-		
Mean	839	0.44x 1.05x	0.41x 0.91 x	11.8x 10.3x		n/m 19.4x	17.1x 13.9x	12.9% 17.2%	15.7% 19.7%	3.8% 8.1%	6.3% 11.0%	3.5%	2.4% 6.1%	4.8x 2.5x
Diversified Suppliers														
OIE Automotive	4.040	4.40	4.07	44.4	7.0	47 5	44.00	00.00/	40.70/	40.40/	40.00/	0.00/	44.00/	4.5
CIE Automotive	4,212	1.46x	1.27x		7.9x	17.5x	11.3x	38.2%	40.7%	13.1%	16.0%	8.3%	11.2%	4.5x
Continental	26,143	0.70x	0.62x	8.0x		n/m	11.2x	22.5%	24.2%	8.8%	12.0%	1.9%	5.5%	1.6x
DENSO	31,891	0.70x	0.63x		6.1x	n/m	17.8x	20.4%	22.0%	7.3%	10.2%		3.5%	1.6x
Johnson Controls	33,672	1.79x	1.74x		11.8x	17.3x	16.1x	33.8%	34.1%	14.0%	14.7%	10.3%	10.8%	2.0x
Magna International	17,351	0.65x	0.55x		5.8x	n/m	9.6x	11.9%	13.5%	7.3%	9.5%	2.9%	5.7%	1.4x
Ningbo Joyson Electronic	6,095	0.30x	0.27x	2.5x	2.0x	6.6x	3.9x	-	-	11.9%	13.6%	4.5%	6.8%	-
Sogefi SPA	518	0.45x	0.42x	4.7x	3.5x	n/m	n/m	-	-	9.6%	11.9%	-	1.7%	3.5x
Toyoda Gosei Co., Ltd.	2,963	0.25x	0.23x	5.0x	3.4x	14.0x	6.5x	8.5%	10.0%	5.0%	6.6%	1.8%	3.5%	-
Visteon	1,984	0.96x	0.76x	n/m	8.5x	n/m	15.2x	9.0%	11.6%	6.2%	9.0%	_	5.0%	0.4x
Valeo	11,514	0.70x	0.60x	9.9x	5.0x	n/m	14.4x	14.8%	18.5%	7.1%	12.0%		4.2%	3.4x
Mean		0.80x	0.71x	8.0x	5.9x	13.9x	11.8x	19.9%	21.8%	9.0%	11.6%	3.4%	5.8%	2.3x
Engine/Under-the-Hood														
BorgWarner	8,260	1.15x	0.89x	8.2x	5.9x	13.5x	8.5x	18.4%	20.4%	14.0%	15.1%	8.5%	10.5%	0.9x
ElringKlinger	1,106	0.78x	0.70x	8.7x		n/m	18.0x	18.5%	21.4%	9.0%	11.5%	0.4%	3.9%	4.8x
EXEDY	614	1.03x	0.91x	8.4x		15.7x	8.9x	13.4%	19.0%	12.3%	15.6%	6.6%	10.3%	
JTEKT	4,424	1.23x	1.09x	6.7x		13.8x	9.3x	24.5%	27.2%	18.2%	20.6%	8.9%	11.7%	
Linamar Corporation	2,619	0.72x	0.62x	5.6x		14.3x	8.8x	16.4%	17.2%	12.8%	13.7%	5.0%	7.1%	1.8x
Modine	731	0.72x	0.02x	7.9x		19.4x	9.2x	15.1%	16.1%	6.7%	8.5%	2.7%	4.9%	1.07
Park-Ohio	711	0.52x 0.64x	0.45x	14.0x		n/m	11.9x	12.7%	15.7%	4.6%	7.7%	1.0%	4.9%	8.6x
Mean	711	0.87x	0.56x		5.7x	15.4x	10.7x	17.0%	19.6%	11.1%	13.2%	4.7%	7.6%	4.0x
Interior/Exteriors		0.07 X	0.73x	0.57	J./ X	13.4%	10.7 X	17.070	13.070	11.170	13.270	4.170	7.070	4.07
INCOMPLATORIUS														
Toyota Boshoku Corp.	2,389	0.30x	0.27x	6.0x	3.7x	n/m	8.8x	-	-	5.0%	7.2%	0.3%	3.1%	-
Faurecia	9,562	0.67x	0.56x	6.8x	4.5x	n/m	9.5x	11.0%	13.7%	9.8%	12.6%	2.0%	6.0%	2.2x
Grammer	628	0.38x	0.34x	13.3x	4.6x	n/m	12.5x	5.5%	11.0%	2.9%	7.4%	-	2.7%	9.0x
Plastic Omnium	4,964	0.71x	0.60x	8.1x	5.8x	n/m	13.4x	-	-	8.7%	10.4%	1.2%	4.5%	1.6x
Polytec	277	0.54x	0.48x	8.4x	4.9x	n/m	14.4x	50.8%	52.3%	6.4%	9.8%	-	3.3%	4.8x
Rieter Holding	318	0.49x	0.41x	n/m	5.9x	n/m	14.6x	-	-	-	7.0%	-	2.8%	
Mean		0.51x	0.44x	8.5x	4.9x	n/m	12.2x	22.4%	25.7%	6.5%	9.1%	1.2%	3.7%	4.4x
Engineering														
AKKA Technologies	874	0.52x	0.50x	n/m	5.8x	n/m	9.7x	_	-	3.1%	8.6%		5.1%	10.7x
Altran Technologies	-	n/m	n/m		n/m	n/m	n/m	-	-	-	-	-	-	-
Bertrandt	462	0.48x	0.44x		4.5x	n/m	8.9x	89.6%	91.6%	7.7%	9.9%	2.3%	5.0%	2.2x
EDAG	436	0.64x	0.61x		6.4x	n/m	16.7x	84.7%	86.3%	3.7%	9.5%		3.6%	8.5x
Ricardo	316	0.82x	0.82x		6.7x	14.6x	10.9x	32.7%	34.5%	10.5%	12.2%	5.6%	7.5%	2.0x
Mean	3.0	0.62x	0.59x		5.8x	14.6x	11.5x	69.0%	70.8%	6.2%	10.1%	1.6%	5.3%	5.9x
Total Mean		0.81x	0.71x	8.5x	6.2x	15.7x	12.0x	22.4%	24.7%	8.6%	11.2%	3.2%	5.8%	3.4x

 $Source: FACTSET \ as \ of \ 2020/10/06; \ n/m = EV/Sales > 3x, \ EV/EBITDA > 15x \ or \ negative, \ EV/EBIT > 20x \ or \ negative; \ "-" = not \ available$

Note: All financials calendarised to December year end EV= Enterprise value (i.e., market capitalisation + net debt); Net debt= Interest-bearing liabilities - cash



Automotive Supplier Composite – Equity Market Performance Metrics By Region

Company	EV	EV/Sa	les	EV/EBI	TDA	EV/E	BIT	Gross N	/argin	EBITDA	Margin	EBIT M	largin	Net Debt/
		2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	EBITDA
Europe											, in the second second			
AKKA Technologies	874	0.52x	0.50x	n/m	5.8x	n/m	9.7x	_	_	3.1%	8.6%		5.1%	10.73
Altran Technologies	-	n/m	n/m	n/m	n/m	n/m	n/m	-	_	-	-	_	-	
Aptiv	24,751	2.42x	2.00x	n/m	13.3x	n/m	19.8x	15.1%	18.6%	11.7%	15.0%	5.7%	10.1%	1.33
Autoliv	7,803	1.31x	1.07x	13.6x	7.8x	n/m	11.6x	16.1%	18.8%	9.6%	13.8%	4.8%	9.2%	2.63
Bertrandt	462	0.48x	0.44x	6.3x	4.5x	n/m	8.9x	89.6%	91.6%	7.7%	9.9%	2.3%	5.0%	2.23
CIE Automotive	4,212	1.46x	1.27x	11.1x	7.9x	17.5x	11.3x	38.2%	40.7%	13.1%	16.0%	8.3%	11.2%	4.5
Continental	26,143	0.70x	0.62x	8.0x	5.2x	n/m	11.2x	22.5%	24.2%	8.8%	12.0%	1.9%	5.5%	1.6
EDAG Engineering Group AG	436	0.64x	0.61x	n/m	6.4x	n/m	16.7x	84.7%	86.3%	3.7%	9.5%		3.6%	8.5
ElringKlinger	1,106	0.78x	0.70x	8.7x	6.1x	n/m	18.0x	18.5%	21.4%	9.0%	11.5%	0.4%	3.9%	4.8
Faurecia	9,562	0.67x	0.56x	6.8x	4.5x	n/m	9.5x	11.0%	13.7%	9.8%	12.6%	2.0%	6.0%	2.2
Georg Fischer AG	4,111	1.42x	1.30x	n/m	12.0x	n/m	18.6x	56.6%	53.8%	8.0%	10.8%	4.0%	7.0%	0.9
Grammer	628	0.38x	0.34x	13.3x	4.6x	n/m	12.5x	5.5%	11.0%	2.9%	7.4%	_	2.7%	9.0
HELLA	5,940	0.98x	0.91x	9.5x	7.2x	19.0x	13.4x	24.9%	26.1%	10.3%	12.5%	5.1%	6.8%	0.73
JOST Werke	778	1.07x	0.93x	10.6x	7.0x	14.7x	10.9x	22.4%	25.5%	10.1%	13.2%	7.3%	8.6%	3.8
Plastic Omnium	4,964	0.71x	0.60x	8.1x	5.8x	n/m	13.4x	-	-	8.7%	10.4%	1.2%	4.5%	1.63
Polytec	277	0.54x	0.48x	8.4x	4.9x	n/m	14.4x	50.8%	52.3%	6.4%	9.8%	_	3.3%	4.8
Ricardo	316	0.82x	0.82x	7.8x	6.7x	14.6x	10.9x	32.7%	34.5%	10.5%	12.2%	5.6%	7.5%	2.0
Rieter Holding	318	0.49x	0.41x	n/m	5.9x	n/m	14.6x	-	-	-	7.0%	-	2.8%	
Sogefi SPA	518	0.45x	0.42x	4.7x	3.5x	n/m	n/m	-	_	9.6%	11.9%	_	1.7%	3.5
Valeo	11,514	0.70x	0.60x	9.9x	5.0x	n/m	14.4x	14.8%	18.5%	7.1%	12.0%		4.2%	3.4
Mean		0.87x	0.77x	9.1x	6.5x	16.4x	13.3x	33.6%	35.8%	8.3%	11.4%	3.0%	5.7%	3.8x
North America														
American Axle	3,501	0.88x	0.73x	7.3x	5.2x	n/m	14.8x	9.7%	12.7%	12.0%	14.0%	0.3%	5.0%	5.8x
Gentherm	1,238	1.78x	1.54x	14.6x	10.2x	n/m	14.3x	27.0%	29.4%	12.0%	15.1%	6.9%	10.7%	3.07
BorgWarner	8,260	1.15x	0.89x	8.2x	5.9x	13.5x	8.5x	18.4%	20.4%	14.0%	15.1%	8.5%	10.7%	0.9
Dana	4,016	0.71x	0.59x	8.8x	5.7x	n/m	10.8x	8.2%	11.3%	8.1%	10.3%	2.5%	5.5%	3.6
Jonson Controls	33,672	1.79x	1.74x	12.7x	11.8x	17.3x	16.1x	33.8%	34.1%	14.0%	14.7%	10.3%	10.8%	2.0
Linamar Corporation	2,619	0.72x	0.62x	5.6x	4.5x	14.3x	8.8x	16.4%	17.2%	12.8%	13.7%	5.0%	7.1%	1.8
Magna International	17,351	0.72x	0.55x	8.9x	5.8x	n/m	9.6x	11.9%	13.5%	7.3%	9.5%	2.9%	5.7%	1.4
Martinrea	1,178	0.55x	0.47x	5.5x	3.9x	18.2x	7.4x	14.5%	17.2%	10.0%	12.2%	3.0%	6.4%	2.6
Modine	731	0.52x	0.47X	7.9x	5.3x	19.4x	9.2x	15.1%	16.1%	6.7%	8.5%	2.7%	4.9%	2.07
Park-Ohio	711	0.52x 0.64x	0.45X	14.0x	7.3x	n/m	11.9x	12.7%	15.7%	4.6%	7.7%	1.0%	4.7%	8.6
Stoneridge	574	1.12x	1.02x	n/m	10.4x	n/m	n/m	21.8%	25.8%	3.4%	9.9%	1.076	4.7 %	0.07
Tenneco	5,768	0.46x	0.40x	8.4x	5.5x	n/m	11.4x	11.4%	13.0%	5.5%	7.2%	_	3.5%	6.9
Visteon	1,984	0.46x 0.96x	0.40x	n/m	8.5x	n/m	15.2x	9.0%	11.6%	6.2%	9.0%	-	5.0%	0.4)
Mean	·	0.92x	0.79x	9.3x	6.9x	16.5x	11.5x	16.1%	18.3%	9.0%	11.3%	4.3%	6.5%	3.1x
		0.02%	on ox	o.o.x	o.o.x	Totox	71107	101170	101070	0.070	111070		0.070	
Asia														
Aisin Seiki	14,580	0.53x	0.48x	6.1x	4.3x	n/m	11.6x	11.1%	13.7%	8.7%	11.0%	1.3%	4.1%	1.83
Toyota Boshoku Corp.	2,389	0.30x	0.27x	6.0x	3.7x	n/m	8.8x	-	_	5.0%	7.2%	0.3%	3.1%	
DENSO	31,891	0.70x	0.63x	9.6x	6.1x	n/m	17.8x	20.4%	22.0%	7.3%	10.2%		3.5%	1.6
EXEDY	614	1.03x	0.91x	8.4x	5.9x	15.7x	8.9x	13.4%	19.0%	12.3%	15.6%	6.6%	10.3%	
JTEKT	4,424	1.23x	1.09x	6.7x	5.3x	13.8x	9.3x	24.5%	27.2%	18.2%	20.6%	8.9%	11.7%	
Koito Manufacturing	5,577	0.56x	0.50x	7.0x	5.1x	n/m	11.1x	17.0%	18.4%	7.9%	9.8%	1.9%	4.5%	1.2
NHK Spring	1,383	0.25x	0.22x	3.6x	2.6x	16.5x	5.2x	10.3%	12.9%	6.9%	8.7%	1.5%	4.3%	
NSK Ltd.	4,051	0.87x	0.78x	9.2x	6.3x	n/m	13.5x	14.5%	17.3%	9.5%	12.3%	2.4%	5.8%	
Stanley Electric Co., Ltd.	3,440	0.91x	0.76x	10.7x	7.5x	n/m	17.2x	15.2%	17.0%	8.5%	10.1%	1.6%	4.4%	2.83
Sumitomo Electric	12,611	0.52x	0.47x	6.9x	4.8x	19.7x	9.0x	10.8%	13.9%	7.6%	9.8%	2.6%	5.3%	
Ningbo Joyson Electronic	6,095	0.30x	0.27x	2.5x	2.0x	6.6x	3.9x	-	-	11.9%	13.6%	4.5%	6.8%	
TOKAI RIKA	839	0.44x	0.41x	11.8x	6.4x	n/m	17.1x	12.9%	15.7%	3.8%	6.3%		2.4%	4.8
Toyoda Gosei Co., Ltd.	2,963	0.25x	0.23x	5.0x	3.4x	14.0x	6.5x	8.5%	10.0%	5.0%	6.6%	1.8%	3.5%	4.07
Mean		0.61x	0.54x	7.2x	4.9x	14.4x	10.8x	14.4%	17.0%	8.7%	10.9%	2.5%	5.3%	2.4x
Total Mean		0.81x	0.71x	8.5x	6.2x	15.7x	12.0x	22.4%	24.7%	8.6%	11.2%	3.2%	5.8%	3.4x

Source: FACTSET as of 2020/10/06; n/m = EV/Sales > 3x, EV/EBITDA > 15x or negative, EV/EBIT > 20x or negative; "-" = not available Note: All financials calendarised to December year end

EV= Enterprise value (i.e., market capitalisation + net debt); Net debt= Interest-bearing liabilities - cash

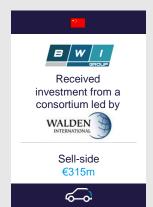


Global Automotive Supplier Industry – Selected M&A Transactions In Q3 20201)

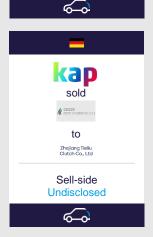
Date	Target	Country	Target Description	Buyer	Seller	EV (€m)
01/07/2020	Cooper-Standard Automotive, Inc (Sealing & rubber fluid transfer systems businesses in Europe & India)	Europe & India	Poland, Italy, Spain and India-based automotive supplier for sealing and rubber fluid transfer systems	Mutares AG	Cooper-Standard Automotive, Inc.	n/a
10/07/2020	Rivian Automotive, LLC	US	US-based developer of electric self-driving trucks	Amazon.com; T. Rowe Price; BlackRock; Soros Fund Management; Fidelity; Coatue Management	Rivian Automotive, LLC	n/a
20/07/2020	Guangzhou Xiaopeng Motors Technology Co., Ltd.	China	China-based company engaged in design and manufacture of smart electric cars	Sequoia Capital; Coatue Management; Hillhouse Capital Management; Aspex Management	Family / management	n/a
01/08/2020	SCHERER Feinbau GmbH	Germany	Germany-based manufacturer of vertical lathes for chuck and shaft parts	EMAG GmbH & Co. KG	Chiron-Werke GmbH & Co. KG	n/a
02/08/2020	Yanfeng Global Automotive Interior Systems Co., Ltd. (30% Stake)	China	China-based company engaged in development, manufacture and sales of automotive interior systems, and related products.	Yanfeng Automotive Trim Systems Co., Ltd.	Adient plc	n/a
04/08/2020	Dura Automotive Systems Inc	US	US-based manufacturer of vehicle components. The company manufactures driver control systems & is a supplier of seating control systems, engineered assemblies, structural door modules	MiddleGround Capital LLC	Bardin Hill Investment Partners LP	n/a
11/08/2020	BRAUN CarTec GmbH; B&B Holding GmbH & Co. KG	Germany	Germany-based tool, machine and fixture construction specialist for the automotive industry; Germany-based tool, machine and fixture construction specialist for the automotive industry	Sodecia S.A	Family / management	n/a
11/08/2020	Veoneer Nissin Brake Systems America LLC	US	US-based company engaged in development, manufacturing and sales of brake control and brake actuation systems	ZF Friedrichshafen AG	Veoneer, Inc.	n/a
24/08/2020	Luminar Technologies, Inc.	US	US-based company engaged in developing and providing sensors for automotive companies	A group of private investors; Moore Strategic Ventures; Volvo Cars Tech; Nikola; Crescent Cove Advisors; Van Tuyl	Family / management	n/a
26/08/2020	Wabco India Ltd (25% Stake)	India	Listed JV of TVS group of India and Wabco, New Jersey, makes commercial vehicle air brakes	ZF Friedrichshafen AG	WABCO Holdings Inc.	1,693
01/09/2020	Next.e.GO Mobile SE	Germany	Germany-based electric cars manufacturer	ND Group B.V.	Family / management	n/a
01/09/2020	Schlemmer GmbH (Operations in Europe & Africa)	Germany	Germany-based Europe and Africa operations of Schlemmer GmbH	Delfingen Industry, S.A.	Schlemmer GmbH	n/a
01/09/2020	PACE Telematics GmbH	Germany	Germany-based company engaged in manufacturing devices that connect smart phones with cars to provide necessary information	DKV EURO SERVICE GmbH + Co. KG	Family / management	n/a
02/09/2020	EnPro Industries, Inc. (STEMCO Motor Wheel and Crewson assets)	US	US-based STEMCO Motor Wheel and Crewson assets of EnPro Industries, Inc.	Hendrickson USA, L.L.C.	EnPro Industries, Inc.	8
30/09/2020	Reliable Analysis, Inc	US	US-based company providing mechanical, physical, metallurgical & life cycle testing as well as molding and failure analysis for the automotive industry	Applus Services, S.A.	Family / management	67

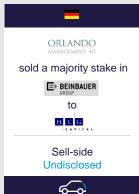
Note: 1) This overview only considers completed transactions

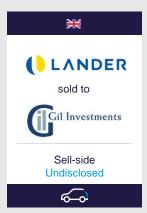
Our deal experience





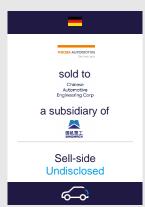


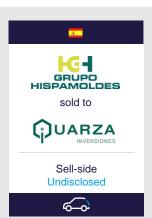




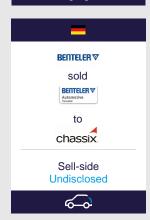


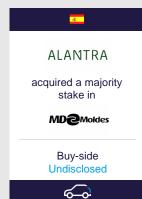


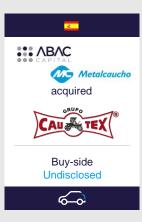


















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Our international Automotive team



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